

SC Homeland Security Advisory Council (HSAC) Charter

May 15, 2019

HSAC Charter

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Affirmation of the Homeland Security Charter

We the undersigned have read this charter and accept the roles and responsibilities described therein.

> Signed 5/15/2019____ Mark A. Keel Date Chief, SLED (HSA/SAA)

Signed	5/21/2019	Signed	5/15/2019	
Kim Stenson	Date	Richard Toomey	Date	
Director, SC Emergency Management Div.		Director, Dept. of	SC Health &	
		Environmental Control		
Signed	5/15/2019	Signed	5/23/2019	
John Reed	Date	Alphonso Norris	Date	
USCG Captain of the	e Port	FBI Special Ager	nt in Charge - SC	
Signed	5/15/2019	Signed	5/22/2019	
Van McCarty		Hugh Weathers	Date	
Adjutant General		Commissioner, SC Dept. of Agriculture		
rajatant Conorai		Commissioner, 30 Dept. of Agriculture		
Signed	5/23/2019	Signed	5/15/2019	
Jonathon Jones	Date	Keith Osman	Date	
SC State Fire Marshal		Director, Div. of S	SC Technology Operations	
Signed	5/28/2019	Signed	5/24/2019	
Robert M. Boyles, Jr	<u> </u>	Christy Hall	Date	
•	ment of Natural Resources	•	epartment of Transportation	
Director, Co Departi	Tion of Hatara Hooda oc	000,014,7,000	spariment or transportation	
Signed	5/21/2019	Signed	5/15/2019	
Leroy Smith	Date	Lewis J. "Jackie"		
Director, SC Department of Public Safety		Director, SC Criminal Justice Academy		
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Michael Leach	Date	Freddie Pough	Date	
Director, SC Departi	ment of Social Services	Director, SC Dep	artment of Juvenile Justice	
Signed	5/15/2019	Signed	5/21/2019	
Steve Morris	Date	Molly Spearman	Date	
	Department on Aging	• •	SC Department of Education	

Signed 5/21/2019	Signed 5/15/2019		
Steve Mueller Date	Andy Robinson Date		
President, SC Sheriffs' Association	President, SC Police Chief's Association		
Signed 5/15/2019	Signed 5/22/2019		
Chris Smith Date	Tres Atkinson Date		
President, SC Association of Fire Chiefs	President, SC Fire Fighter's Association		
Signed 5/22/2019	Signed 5/15/2019		
Erik Hayes Date	Henry Lewis Date		
President, SC Emergency Management Association	President, SC EMS Association		
Signed 5/23/2019	Signed 5/15/2019		
Thornton Kirby Date	Michael LeFever Date		
President, SC Hospital Association	Interim Exec. Dir., SC Comm. on Higher Ed.		
Signed 5/22/2019	Signed 5/15/2019		
James Brown Date	Bob Steadman Date		
SC Chief Information Security Officer	Statewide Interoperability Coordinator		
	Statewide Interoperability Executive Committee		
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Signed 5/22/2019	Signed 5/27/2019		
Derrec Becker Date	Michael Patterson Date		
	Michael Patterson Date Chairman, Volunteer Organizations		
Derrec Becker Date	Michael Patterson Date		
Derrec Becker Date	Michael Patterson Date Chairman, Volunteer Organizations		
Derrec Becker Date Chairman, State Citizens Corps Council	Michael Patterson Date Chairman, Volunteer Organizations		
Derrec Becker Date Chairman, State Citizens Corps Council Signed 5/28/2019 William Harris Date	Michael Patterson Date Chairman, Volunteer Organizations		
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Derrec Becker Date Chairman, State Citizens Corps Council Signed 5/28/2019 William Harris Date Chief, Catawba Indian Nation	Michael Patterson Date Chairman, Volunteer Organizations		
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Derrec Becker Date Chairman, State Citizens Corps Council Signed 5/28/2019 William Harris Date Chief, Catawba Indian Nation Regional Chairs: Signed 5/21/2019 Chief Butch Womack Date	Michael Patterson Date Chairman, Volunteer Organizations Active in Disasters (VOAD) Signed 5/15/2019 Chief Terrence Green Date		
Derrec Becker Date Chairman, State Citizens Corps Council Signed 5/28/2019 William Harris Date Chief, Catawba Indian Nation Regional Chairs: Signed 5/21/2019	Michael Patterson Date Chairman, Volunteer Organizations Active in Disasters (VOAD) Signed 5/15/2019		
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Derrec Becker Date Chairman, State Citizens Corps Council Signed 5/28/2019 William Harris Date Chief, Catawba Indian Nation Regional Chairs: Signed 5/21/2019 Chief Butch Womack Date Co-Chair, Upstate RHSAC	Michael Patterson Date Chairman, Volunteer Organizations Active in Disasters (VOAD) Signed 5/15/2019 Chief Terrence Green Date Co-Chair, Midlands RHSAC		
Derrec Becker Date Chairman, State Citizens Corps Council Signed 5/28/2019 William Harris Date Chief, Catawba Indian Nation Regional Chairs: Signed 5/21/2019 Chief Butch Womack Date Co-Chair, Upstate RHSAC Signed 5/16/2019	Michael Patterson Date Chairman, Volunteer Organizations Active in Disasters (VOAD) Signed 5/15/2019 Chief Terrence Green Date Co-Chair, Midlands RHSAC Signed 5/21/2019		

I. Homeland Security Advisory Council (HSAC) Goals, Vision, Mission and Objectives

Goal and Vision:

To provide South Carolina a *comprehensive, integrated homeland security capability* that prevents, protects from, responds to and aids in the recovery from terrorist activities or other events (in accord with State law--Attachment A). To accomplish this, the State is developing capabilities to include local, regional, and State response teams and assets that are well organized, fully equipped, superbly trained, and jointly employed to ensure the protection and safety of all residents.

Mission Statement:

The HSAC is established to support and advise the State Homeland Security Advisor (HSA) and State Administrative Agency (SAA) to accomplish the goal and vision above. This shall be accomplished through:

- Collaboration between local, state and federal entities to include government agencies, the private sector and community based organizations
- Risk assessments to determine threats to SC, vulnerabilities of citizens and critical infrastructure, consequences of an event, resources required to respond and remaining capability gaps
- Detailed capability assessments based on sound metrics
- Development of investment plans that best allocate resources to strengthen capabilities to mitigate risk by saving lives and reducing tragedy
- Obtaining, allocating, tracking and optimizing resources (personnel, equipment, grants, state funds, in-kind support, mutual aid) to strengthen capabilities that reduce risk
- Establishment of appropriate plans, training, and exercise programs to insure operational capabilities
- Information sharing and collaboration
- Documentation and sharing of best practices statewide
- Reporting on capabilities developed to reduce risk and at what cost
- Continued development and update of state strategies in accord with the latest risk and capability assessments
- Any other activities consistent with furthering the homeland security vision

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Objectives:

- Guide risk assessments—considering the threats, vulnerabilities and consequences
- Determine the State's capabilities to mitigate risk
- Determine the progress being made to reduce capability gaps
- Review and approve investment plans allocating resources to build capabilities that optimally reduce risk
- Guide the development and update of the State's Homeland Security Strategy to reduce risk to the citizens of the State
- Ensure accurate reporting of progress regarding all aspects of homeland security relevant to SC to the HSA

II. HSAC Membership

In accord with Department of Homeland Security (DHS) Guidance (FY 2016 Homeland Security Grant Program Guidance, pages 42-44) and in view of the State's mission, vision, goals and objectives, the membership of the HSAC includes the following representatives or designees who serve at the discretion of the HSA during the term of their office:

- SLED Chief Chairman. State Administrative Agency*, Homeland Security Advisor
- SC Emergency Management Division Director*
- Department of Health and Environmental Control, Director of Public Health Preparedness (ASPR Bioterrorism Hospital Preparedness Program Coordinator* and CDC Public Health Emergency Preparedness Program Director*)
- 4. U.S. Coast Guard Captain of the Port
- Federal Bureau of Investigation SAC
- 6. State Adjutant General
- 7. Department of Agriculture Commissioner
- 8. State Fire Marshal
- 9. Department of Technology, Chief Information Officer
- 10. Department of Natural Resources Director
- 11. Department of Transportation Secretary
- 12. Department of Public Safety Director
- 13. SC Criminal Justice Academy Director
- 14. Department of Juvenile Justice
- 15. Sheriffs' Association President
- 16. Police Chiefs' Association President
- 17. Fire Chiefs' Association President
- 18. Fire Fighters' Association President
- 19. Emergency Management Association President
- 20. Emergency Medical Services Association President
- 21. SC Hospital Association President
- 22. Department of Education Superintendent

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- 23. Commission on Higher Education Executive Director
- 24. Department of Social Services
- 25. Lt. Governor's Council on Aging
- 26. Department of Technology, Chief Information Security Officer
- 27. Statewide Interoperability Coordinator
- 28. Statewide Interoperability Executive Committee
- 29. State Citizen Corps Whole Community Council
- 30. SC VOAD Representative
- 31. Tribal Organization Leader
- 32. Regional Representatives (1 designated voting member from each of the 4 state homeland security regions: Low Country, Midlands, Pee Dee and Upstate)

*These positions are required by DHS for the approval of Homeland Security Grants. NOTE: The SCEMD position, as well as other government and private positions are implicitly recommended in accord with the SC Code of Laws 23-3-15 (Attachment A).

The HSAC will meet quarterly or as needed at the direction of the HSA/SAA.

III. HSAC Operations in Coordination with the HSA, SAA, DHS, Agencies and Jurisdictions

While emphasizing regionalization and adoption of NIMS standards, typing and certification, and to accomplish State (Attachment A) and National Homeland Security priorities¹, it is incumbent upon the State to utilize all available expertise and resources for planning and operations to limit the impact of possible manmade or natural disasters. This expertise and the resources needed to limit risk factors exist primarily at the local level—to include emergency responder agencies, businesses and colleges. It is the intent of the State to clearly identify these, along with community, state and federal resources, and make them available for use by local or state entities as needed to save lives and reduce trauma due to disaster.

The Core Capability Committees will be formed to address these, taking into account National Priorities. The committees are outlined below, with additional members per request & SAA approval. Each committee leader serves on the HSAC. These committees will meet and consolidate data with the assistance of the Strategy Implementation Group for presentation to the HSAC meetings.

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¹ Focus of expertise and resources are required on the following national priority areas: Strengthen Planning and Citizen Preparedness Capabilities; Strengthen Medical Surge and Mass Prophylaxis Capabilities; Strengthen CBRNE Detection, Response, and Decontamination Capabilities; Strengthen Interoperable and Operable Communications Capabilities; Implement the National Infrastructure Protection Plan; and Strengthen Information Sharing and Collaboration Capabilities. Other focus areas will be added in accord with the risk and success of the program.

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	Core Capabili	ty Committee I	Membership	
Critical Transportation &	Operational Communications &	Mass Search and Rescue & Fire	Health and Medical Committee	Threats, Vulnerability and
Logistics	Public Information	Management		Resilience
Committee	& Warning	Committee		Committee
	Committee			
DOT	SWIC	SC TF1	DHEC	EMD
		Reg. CSAR	Reg. WMD HAZMAT	
SCSPA	ESF-2	Coords/Ldrs	Coords/Ldrs	Reg. Coords/Ldrs
DOE	SLED	USCG	Reg. RMAT Coords/Ldrs	DHEC
SCHP	EMD	SCNG	SC Hospital Assoc	USC
				SC Vulnerability
SCNG	DHEC	SLED Air	Coroners Assoc	Institute
SC Railways				
President	SCFC	CAP	ESF-6	LLR
State Engineer (DA)	DNR	R-HSAC Chairmen	Volunteer Orgs	Dept. of Insurance
TSA OIA	DPS		EMD	DNR
R-HSAC Chairmen	SCNG		EMS	Clemson Food/Ag
	CAP		DSS	Dept. of Commerce
	AuxCOM		Council on Aging	DJJ
	ARES-RACES		R-HSAC Chairmen	SCDE
	LLR			CHE
	SCSG			R-HSAC Chairmen
	SCETV			
	R-HSAC Chairmen			
Assessment,	Planning Committee	Recovery Committee	Cybersecurity, Forensics	Crtitical
Operational		•	& Attribution,	Infrastructure and
			& Attribution,	iiiii asti uttuie aiiu
Coordination and			,	Key Resources
•			Intelligence & Information Sharing	
Coordination and			Intelligence &	Key Resources
Coordination and On-scene Security	EMD	EMD	Intelligence & Information Sharing	Key Resources
Coordination and On-scene Security Committee	EMD DHEC	EMD DNR	Intelligence & Information Sharing Committee	Key Resources Committee
Coordination and On-scene Security Committee			Intelligence & Information Sharing Committee SLED	Key Resources Committee SLED
Coordination and On-scene Security Committee SLED EMD	DHEC	DNR	Intelligence & Information Sharing Committee SLED DIS	Key Resources Committee SLED FBI
Coordination and On-scene Security Committee SLED EMD DHEC	DHEC DOT	DNR DHEC	Intelligence & Information Sharing Committee SLED DIS DHEC	Key Resources Committee SLED FBI SCNG
Coordination and On-scene Security Committee SLED EMD DHEC SCFC	DHEC DOT ESF-6	DNR DHEC DA	Intelligence & Information Sharing Committee SLED DIS DHEC DHS PSA	SLED FBI SCNG USSS
Coordination and On-scene Security Committee SLED EMD DHEC SCFC IMT Ldrs	DHEC DOT ESF-6 ESF-9	DNR DHEC DA DSS Salvation Army R-HSAC Chairmen	Intelligence & Information Sharing Committee SLED DIS DHEC DHS PSA FBI/JTTF	Key Resources Committee SLED FBI SCNG USSS DHS PSA
Coordination and On-scene Security Committee SLED EMD DHEC SCFC IMT Ldrs SCNG	DHEC DOT ESF-6 ESF-9 ESF-12	DNR DHEC DA DSS Salvation Army	Intelligence & Information Sharing Committee SLED DIS DHEC DHS PSA FBI/JTTF RCSO	Key Resources Committee SLED FBI SCNG USSS DHS PSA Utilities
Coordination and On-scene Security Committee SLED EMD DHEC SCFC IMT Ldrs SCNG WMD Bomb Coords.	DHEC DOT ESF-6 ESF-9 ESF-12 ESF-14	DNR DHEC DA DSS Salvation Army R-HSAC Chairmen	Intelligence & Information Sharing Committee SLED DIS DHEC DHS PSA FBI/JTTF RCSO EMD	SLED FBI SCNG USSS DHS PSA Utilities Public Works
Coordination and On-scene Security Committee SLED EMD DHEC SCFC IMT Ldrs SCNG WMD Bomb Coords. WMD SWAT Coords.	DHEC DOT ESF-6 ESF-9 ESF-12 ESF-14 ESF-13	DNR DHEC DA DSS Salvation Army R-HSAC Chairmen Dept. of Commerce	Intelligence & Information Sharing Committee SLED DIS DHEC DHS PSA FBI/JTTF RCSO EMD SCNG	SLED FBI SCNG USSS DHS PSA Utilities Public Works DTO
Coordination and On-scene Security Committee SLED EMD DHEC SCFC IMT Ldrs SCNG WMD Bomb Coords. WMD SWAT Coords.	DHEC DOT ESF-6 ESF-9 ESF-12 ESF-14 ESF-13 ESF-16	DNR DHEC DA DSS Salvation Army R-HSAC Chairmen Dept. of Commerce	Intelligence & Information Sharing Committee SLED DIS DHEC DHS PSA FBI/JTTF RCSO EMD SCNG SCANA	SLED FBI SCNG USSS DHS PSA Utilities Public Works DTO EMD
Coordination and On-scene Security Committee SLED EMD DHEC SCFC IMT Ldrs SCNG WMD Bomb Coords. WMD SWAT Coords.	DHEC DOT ESF-6 ESF-9 ESF-12 ESF-14 ESF-13 ESF-16 ESF-19	DNR DHEC DA DSS Salvation Army R-HSAC Chairmen Dept. of Commerce	Intelligence & Information Sharing Committee SLED DIS DHEC DHS PSA FBI/JTTF RCSO EMD SCNG SCANA CCSO	Key Resources Committee SLED FBI SCNG USSS DHS PSA Utilities Public Works DTO EMD DNR
Coordination and On-scene Security Committee SLED EMD DHEC SCFC IMT Ldrs SCNG WMD Bomb Coords. WMD SWAT Coords.	DHEC DOT ESF-6 ESF-9 ESF-12 ESF-14 ESF-13 ESF-16 ESF-19	DNR DHEC DA DSS Salvation Army R-HSAC Chairmen Dept. of Commerce	Intelligence & Information Sharing Committee SLED DIS DHEC DHS PSA FBI/JTTF RCSO EMD SCNG SCANA CCSO USSS	Key Resources Committee SLED FBI SCNG USSS DHS PSA Utilities Public Works DTO EMD DNR DHEC
Coordination and On-scene Security Committee SLED EMD DHEC SCFC IMT Ldrs SCNG WMD Bomb Coords. WMD SWAT Coords.	DHEC DOT ESF-6 ESF-9 ESF-12 ESF-14 ESF-13 ESF-16 ESF-19	DNR DHEC DA DSS Salvation Army R-HSAC Chairmen Dept. of Commerce	Intelligence & Information Sharing Committee SLED DIS DHEC DHS PSA FBI/JTTF RCSO EMD SCNG SCANA CCSO USSS Wells Fargo	SLED FBI SCNG USSS DHS PSA Utilities Public Works DTO EMD DNR DHEC City of Columbia
Coordination and On-scene Security Committee SLED EMD DHEC SCFC IMT Ldrs SCNG WMD Bomb Coords. WMD SWAT Coords.	DHEC DOT ESF-6 ESF-9 ESF-12 ESF-14 ESF-13 ESF-16 ESF-19	DNR DHEC DA DSS Salvation Army R-HSAC Chairmen Dept. of Commerce	Intelligence & Information Sharing Committee SLED DIS DHEC DHS PSA FBI/JTTF RCSO EMD SCNG SCANA CCSO USSS Wells Fargo	Key Resources Committee SLED FBI SCNG USSS DHS PSA Utilities Public Works DTO EMD DNR DHEC City of Columbia USC
Coordination and On-scene Security Committee SLED EMD DHEC SCFC IMT Ldrs SCNG WMD Bomb Coords. WMD SWAT Coords.	DHEC DOT ESF-6 ESF-9 ESF-12 ESF-14 ESF-13 ESF-16 ESF-19	DNR DHEC DA DSS Salvation Army R-HSAC Chairmen Dept. of Commerce	Intelligence & Information Sharing Committee SLED DIS DHEC DHS PSA FBI/JTTF RCSO EMD SCNG SCANA CCSO USSS Wells Fargo	Key Resources Committee SLED FBI SCNG USSS DHS PSA Utilities Public Works DTO EMD DNR DHEC City of Columbia USC Private Companies

Committee Responsibilities

Committees have the responsibility to obtain the best risk assessments. estimates of the capabilities required to mitigate the risk for the DHS Core Capabilities and resources available to provide those capabilities. Based on the capability gaps and cost to capability, resources to close capability gaps will be identified and sought by discipline leaders to include mutual aid, state funding, local community support and grants. As the risk and capability needs change, the State Strategy will require periodic update. This will be accomplished by the 10 HSAC committees in concert with the Strategy Implementation Group. Agencies may have broad expertise warranting representation on more than one committee. Committees are encouraged to seek appropriate representation to address their responsibilities. Whenever possible, the committees will leverage the work conducted in parallel processes by existing entities such as the statewide HAZMAT Working Group, the various CI/KR Sector committees, etc. The core capabilities assigned to each committee are listed in Attachment B. The Strategy Implementation Group (SIG), discussed in the next section, will assist the HSAC committees in every aspect of the risk/capability and strategy development process. Thereafter, roles will be reversed as project proposals are developed by discipline leaders statewide, to be reviewed and prioritized by the SIG in coordination with the HSAC Committees as desired. The SIG will combine acceptable proposals into Investment Justifications which will be submitted to funding organizations after HSAC approval. The SIG will also track milestone accomplishment and report the status to the HSAC and funding entities.

The committee responsibilities are presented in more detail below:

Critical Transportation & Logistics Committee. This committee will focus on resources and plans to provide transportation (including infrastructure access and accessible transportation services) for priority objectives during the Response phase, including evacuation of people and animals, delivery of response personnel, equipment and services into the affected areas and rapid restoration of normal lifeline functions to facilitate economic recovery. It will also support the synchronization of logistics capabilities, and support the restoration of impacted supply chains.

Statewide Interoperability Executive & Public Information and Warning Committee. This committee's responsibilities include enhancing and expanding South Carolina's collaborative communications interoperability efforts resulting in the ability of public safety providers, federal agency responders, public service and utility providers to exchange incident essential communications on demand, in real time, utilizing the technologies set forth in

the Interoperability Continuum. It also seeks to insure that Government agencies and public and private sectors receive and transmit coordinated, prompt, reliable and actionable information using culturally and linguistically appropriate methods regarding threats to their health, safety, and property through clear reliable information delivery systems. This information must be updated regularly and outline protective measures that can be taken by individuals and their communities. It involves developing, coordinating and disseminating information to the public, coordinating officials and incident management and responders across all jurisdictions and disciplines under all hazard conditions appropriate to each of the five Mission Areas (Prevent, Protect, Mitigate, Respond and Recover).

Mass Search and Rescue and Fire Management Committee. This committee will develop plans and resources to deliver traditional and atypical search and rescue capabilities, including personnel, services, animals and assets to survivors in need, in order to save the greatest number of endangered lives in the shortest time possible. It will also address issues regarding structural, wildland, and specialized firefighting capabilities to manage and suppress fires of all types, kinds, and complexities while protecting the lives, property, and the environment in the affected area.

Health and Medical Committee. The committee is responsible for developing and enhancing health and medical readiness and preparedness capabilities. It will provide advice regarding all aspects of the public health and hospital preparedness programs with a focus on emergency management and responses to all hazards, as appropriate and ensure availability of guidance and resources to address all hazards including hazardous materials, acts of terrorism. and natural disasters in support of responder operations and affected communities. It will provide fatality management services, including body recovery and victim identification, working with state and local authorities to provide temporary mortuary solutions, sharing information with mass care services for the purpose of reunifying family members and caregivers with missing persons/remains, and providing counseling to the bereaved. It will plan for life-sustaining services to the affected population with a focus on hydration, feeding, and sheltering to those who have the most need, as well as support for reunifying families. Finally, it will provide lifesaving medical treatment via emergency medical services and related operations and avoid additional disease and injury by providing targeted public health and medical support and products to all people in need within the affected area.

Threats, Vulnerability and Resilience Committee. This committee will focus on development of plans and resources or programs to mitigate the potential effects of threats/hazards. In particular, the committee will address Threat and Hazard Identification, Disaster Resilience Assessment, Long-Term Vulnerability Reduction, and Community Resilience.

Assessment, Operational Coordination and On-scene Security

Committee. This committee will establish and maintain a unified and coordinated operational structure and process to appropriately integrate all critical stakeholders and support execution of core capabilities. It will provide all decision makers with decision-relevant information regarding the nature and extent of the hazard, any cascading effects, and the status of the response. It will seek to ensure a safe and secure environment through law enforcement and related security and protection operations for people and communities located within affected areas and also for all traditional and atypical response personnel engaged in lifesaving and life-sustaining operations.

Critical Infrastructure and Key Resources Committee. Members are to serve as a State resource for Critical Infrastructure and Key Resources data, planning and expertise. The committee will provide information, analysis, and recommendations regarding the protection of Critical Infrastructure and Key Resources (CIKR) in South Carolina, assist in the identification and prioritization of CIKR assets, coordinate protection of those assets in each of the CIKR sectors, promote implementation of the National Infrastructure Protection Plan in the private sector, increase awareness of and assist public and private entities comply with DHS and State regulations and guidelines in CIKR matters. Areas to consider include access control, physical protective measures, public/private services and resources, and risk management for protective programs.

Cybersecurity, Forensics and Attribution, Intelligence & Information Sharing Committee.

This committee will develop plans and resources to protect against damage to, unauthorized use of and/or exploitation of (and if necessary, restoration of) electronic communications systems and services and the information contained therein. It will facilitate the production of timely, accurate, and actionable intelligence/information in support of prevention, awareness, deterrence, response, and continuity planning operations. It will support the effective and timely sharing of information and intelligence across State, local, regional, private sector, and Federal entities to achieve coordinated awareness of, prevention of, protection against, and response to a threatened or actual domestic terrorist attack, major disaster, or other emergency. It will also support the conduct of forensic analysis and attribute terrorist acts (including the means and methods of terrorism) to their source, to include forensic analysis as well as attribution for an attack and for the preparation for an attack in an effort to prevent initial or followon acts and/or swiftly develop counter-options.

Planning Committee. This committee will encourage jurisdictions to engage in comprehensive planning processes that seek to enhance capabilities to manage all threats/hazards. It will conduct a systematic process to engage the whole community as appropriate in the development of executable strategic.

operational and/or community-based approaches to meet priority objectives². Plans will include mechanisms and processes to describe, inventory, mobilize, dispatch, track, and recover resources. The committee will also develop mechanisms that will provide all decision makers with decision-relevant information regarding the nature and extent of the threat/hazard, any cascading effects, and the status of the response.

Recovery Committee. This committee will develop plans and resources required to return economic and business activities (including food and agriculture) to a healthy state and develop new business and employment opportunities that result in a sustainable and economically viable community. It will restore and improve health and social services networks to promote the resilience, independence, health (including behavioral health), and well-being of the whole community. It will develop and implement housing solutions that effectively support the needs of the whole community and contribute to its sustainability and resilience. It will protect natural and cultural resources and historic properties through appropriate planning, mitigation, response, and recovery actions to preserve, conserve, rehabilitate, and restore them.

Homeland Security Planning and Resource Coordinators that are part of the State's Strategy Implementation Group (SIG) will be assigned to support each of the HSAC Committees and are discussed next.

Strategy Implementation Group

To support the State's HSAC and committees, the State has staffed a Strategy Implementation Group (SIG).³ It facilitates risk and capability assessments; gap analysis and determines resources needed to bridge gaps; seeks investment ideas from local and state experts to resolve capability gaps; reports progress to the HSAC (documenting the mitigation of risk and at what cost); assists in developing strategic plans as needed in response to risks and changing circumstances; tracks program finances, and provides administrative support to the program & HSAC. The SIG will serve to coordinate and facilitate planning to mitigate risks by engaging statewide expertise to include the HSAC committees and resources to develop implementation strategies for review and approval by

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² Plans should be developed in a manner consistent with the principles and doctrine outlined in Comprehensive Preparedness Guide 101, *Producing Emergency Plans: A Guide for All-Hazard Operations Planning for State, territorial, Local and Tribal Governments (Interim).*

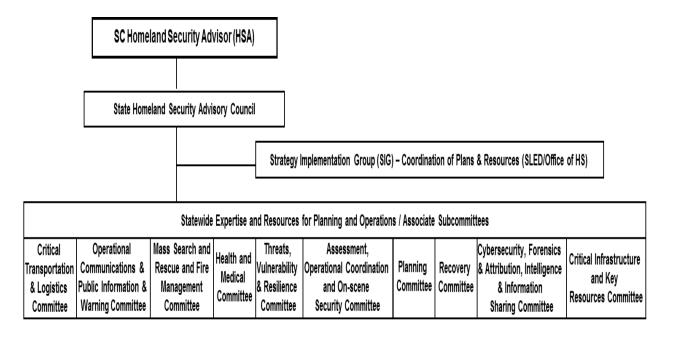
³ The SIG constitutes the Office of Homeland Security and is composed of two sections that support the HSA, SAA and HSAC: 1) The <u>Resource Coordination Section</u> assists in identifying resources (grants, equipment, personnel, state funds, etc.) and coordinates & manages their use to solve homeland security problems. 2) The <u>Planning Coordination Section</u> identifies & utilizes statewide expertise to conduct risk & capability assessments—and being cognizant of the resources available—assists in regional collaboration efforts, coordinates the continued development of the State Homeland Security Strategy, and investment plans to increase capabilities that reduce risk.

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the HSAC. These activities will constitute an ongoing capabilities based planning improvement process consistent with the National Preparedness System: Assessments & Reporting (THIRA/SPR, NIMs Typed Resources), Strategy Development and Implementation as summarized in the following graphic. Investment strategies produced through this process will be presented to the HSAC for review, discussion and final approval.

Assessments	Reporting	Strategy Development	Strategy Implementation Mitigate risk with appropriately resourced capabilities	
- Risk - Capabilities Metrics Exercises - Gap - Resource	Progress - Resources used - Capability obtained/verified - Plans improved - Risk mitigated	Strategic Plan -Vision - Focus - Goals - Objectives - Implementation Steps	Investment Plan - Objectives - Performance measures - Milestones - Cost - Management plan - Sustainment plan	Allocate Resources (Mutual aid, grants, state & private) - Equipment & suppli - Training & exercise - Personnel - Operations Implement Plans

At least one SIG planner will be assigned to each of the HSAC committees. Resource and financial management personnel from the SIG will also assist committees in the development of plans associated with obtaining, (re-)allocating and expending resources. Combining these organizational structures into one diagram is shown below:



IV. Regional Homeland Security Advisory Councils

The Homeland Security Advisory Council (HSAC) will be supported by four Regional Homeland Security Advisory Councils (R-HSAC), one within each designated SLED operational region of the state. These Regional Councils will be established in the Upstate, Midlands, Pee Dee and Low Country regions and co-chaired by a SLED Regional Special Agent in Charge (SAC) and a discipline leader from the region appointed by the HSA from association selections.

SLED and Homeland Security Regions



Each regional council will contain two representatives from each of the five asterisked (*) emergency responder disciplines below. Each of these will be nominated by their state level association (President) and confirmed by the HSA. For each discipline, one member will be selected from a small county and one from a large county. Each regional council will be co-chaired by a representative of a different discipline so that, at any one time, four of the five disciplines have a leadership role. The local agency co-chair from each region will serve as the regional representative to the HSAC and will be a voting member. Other agencies (DHEC, DNR, DPS, SCEMD) will appoint a representative to each regional council to be approved by the HSA. The leader of each Homeland Security WMD/Specialized Regional Response Team in the region will serve as a member of their respective regional R-HSAC. Finally, the four city and county communications leaders from the region that are members of the Technical Advisory Committee to the Statewide Interoperability Executive Committee (SIEC) will be part of each Regional-HSAC.

Regional HSAC Council Composition

SLED Region SAC
Sheriffs (2)*
Police Chiefs (2) *
Fire Service (2)*
Emergency Medical Services (2)*
Local Emergency Management (2)*
SCEMD REM
DHEC Region Director
Dept. Natural Resources
Dept. of Public Safety
Regional Team Leaders
Communications Leaders (SIEC) (3)

*1 small and 1 large county

The Regional Structure of the HSAC combining all regions is shown in Attachment C.

V. Conclusion

The Homeland Security Advisory Council (HSAC), with its supporting committees and the Strategy Implementation Group (SIG) will identify the threats, vulnerabilities and consequences of disasters (risk) to the citizens of South Carolina and identify capabilities to mitigate them. The HSAC and its supporting entities will coordinate the local, state and federal resourcing of these capabilities as needed and directed by the Homeland Security Advisor and the State Administrative Agency. As risks evolve, the HSAC and supporting entities will adapt and develop plans accordingly. By working together, as outlined herein, South Carolina can achieve its goal of preventing, protecting from, responding to, and recovering from man-made (including terrorism) and/or naturally caused disasters to limit suffering and the loss of life.

NOTE: A copy of this charter will be provided to each member after all signatures have been secured. Copies will also be provided to other agencies/organizations upon request in order to educate on the process and promote transparency.

Attachment A. Legislative Authority & Responsibilities

Legislative Authority, SC Code of Laws, SECTION 23-3-15.

The South Carolina Law-Enforcement Division was given responsibility for...(8) the coordination of counter terrorism efforts, including prevention against, preparation for, response to, and crisis management of acts of terrorism, in or affecting this State; coordination of federal grants associated with homeland security; creation of councils appropriate to its mission; and service as the Governor's representative to the United States Department of Homeland Security: and...Additionally, the State of South Carolina Office of the Governor issued Executive Order 2003-02 on January 17, 2003 designating the South Carolina Law Enforcement Division (SLED) to "be the operational authority and lead state agency in the counter-terrorism effort including preparation against acts of terrorism in or affecting this State and in the crisis management response to such acts. SLED shall work closely with the Emergency Management Division (EMD) and the various governmental and private entities in South Carolina relevant to the homeland security mission. The South Carolina Emergency Operations Plan concerning terrorism is hereby placed into effect. The Chief of SLED shall create task forces or coordinating councils deemed appropriate to support this mission, and shall serve as the Governor's representative to the United States Office of Homeland Security."

Attachment B. DHS Core Capabilities Addressed by Each Committee

Core Capability Committee Responsibilities				
Critical Transportation & Logistics Committee	Operational Communications & Public Information & Warning Committee	Mass Search and Rescue and Fire Management Committee	Health and Medical Committee	Threats, Vulnerability and Resilience Committee
Critical Transportation (Respond)	Operational Communications (Respond)	Mass Search and Rescue (Respond)	Environmental Response/Health and Safety (Respond)	Community Resilience (Mitigate)
Logistics and Supply Chain Management (Respond)	Public Information and Warning (all 5 Mission Areas)	Fire Management and Suppression (Respond)	Fatality Management Services (Respond)	Long-Term Vulnerability Reduction (Mitigate)
			Mass Care Services (Respond)	Risk and Disaster Resilience Assessment (Mitigate)
			Public Health, Healthcare & Emergency Medical Services (Respond)	Threats and Hazards Identification (Mitigate)
Assessment, Operational Coordination and On-scene Security Committee	Planning Committee	Recovery Committee	Cybersecurity, Forensics & Attribution, Intelligence & Information Sharing Committee	Critical Infrastructure and Key Resources Committee
Operational Coordination (all 5 Mission Areas)	Planning (all 5 Mission Areas)	Economic Recovery (Recover)	Intelligence and Information Sharing (Prevent and Protect)	Access Control and Identity Verification (Protect)
On-Scene Security, Protection, and Law Enforcement (Response)		Health and Social Services (Recover)	Cybersecurity (Protect)	Interdiction and Disruption (Prevent and Protect)
Situational Assessment (Response)		Housing (Recover)	Forensics and Attribution (Prevent)	Physical Protective Measures (Protect)
		Natural and Cultural Resources (Recover)		Risk Management for Protective Programs (Protect)
				Infrastructure Systems (Respond & Recover)
				Screening, Search and Detection (Prevent & Protect)

HSAC Charter

DHS Core Capabilities by Mission Area:

Common ("Cross Cutting" Across All Mission Areas) Core Capabilities

- 1. Planning
- 2. Public Information and Warning
- 3. Operational Coordination

Prevent Mission Area

- 4. Forensics and Attribution
- 5. Intelligence and Information Sharing
- 6. Interdiction and Disruption
- 7. Screening, Search and Detection

Protect Mission Area

- 8. Access Control and Identity Verification
- 9. Cybersecurity
- 10. Intelligence and Information Sharing
- 11. Interdiction and Disruption
- 12. Physical Protective Measures
- 13. Risk Management for Protective Programs and Activities
- 14. Screening, Search and Detection
- 15. Supply Chain Integrity and Security

Mitigate Mission Area

- 16. Community Resilience
- 17. Long-Term Vulnerability Reduction
- 18. Risk and Disaster Resilience Assessment
- 19. Threats and Hazards Identification

Respond Mission Area

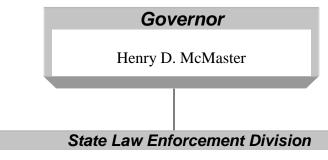
- 20. Critical Transportation
- 21. Environmental Response/Health and Safety
- 22. Fatality Management Services
- 23. Fire Management and Suppression
- 24. Infrastructure Systems
- 25. Mass Care Services
- 26. Mass Search and Rescue Operations
- 27. On-Scene Security, Protection, and Law Enforcement
- 28. Operational Communications
- 29. Logistics and Supply Chain Management
- 30. Public Health, Healthcare, & Emergency Medical Services
- 31. Situational Assessment

Recover Mission Area

- 32. Economic Recovery
- 33. Health and Social Services
- 34. Housing
- 35. Infrastructure Systems
- 36. Natural and Cultural Resources

HSAC Charter

Attachment C. Homeland Security Advisory Council Structure



Homeland Security Advisory Council

Chief Mark A. Keel

SLED Chief, Homeland Security Advisor to the Governor - Chairman

SC Emergency Management Division Director Department of Health and Environmental Control

U.S. Coast Guard Captain of the Port

Federal Bureau of Investigation SAC

State Adjutant General

Department of Agriculture Commissioner

State Fire Marshal

Department of Technology, Chief Information Officer

Department of Natural Resources Director Department of Transportation Secretary

Department of Public Safety Director

SC Criminal Justice Academy Director

Department of Juvenile Justice Director

Statewide Interoperability Coordinator

State Citizens Corps Whole Community Council

Tribal Organization Leader

Sheriffs' Association President

Police Chiefs' Association President

Fire Chiefs' Association President

Fire Fighters' Association President

Emergency Management Association President

Emergency Management Association Fresiden

Emergency Medical Services Association Pres

SC Hospital Association President

Department of Education Superintendent

Commission on Higher Education Exec. Dir.

Department of Social Services Director

Department on Aging

Regional Representatives

Department of Technology, CISO

Statewide Interoperability Executive Committee

SC VOAD Representative

Low Country Regional Advisory Council

SLED SCEMD

DHEC

Sheriffs (2)*

Police Chiefs (2) *

Fire Service (2)*

Emerg. Medical Svcs.(2)*

Local Emerg. Mgmt. (2)*

DNR

DPS

Regional Response Team Leaders

SIEC Members (3)
*1-small and 1-large county

Midlands Regional Advisory Council

SLED

SCEMD DHEC

Sheriffs (2)*

Police Chiefs (2) *

Fire Service (2)*
Emerg. Medical Svcs.(2)*

Local Emerg. Mgmt. (2)*

DNR

DPS

Regional Response Team Leaders

SIEC Members (3)
*1-small and 1-large county

Pee Dee Regional Advisory Council

SLED

SCEMD DHEC

Sheriffs (2)*

Police Chiefs (2) *

Fire Service (2)*

Emerg. Medical Svcs.(2)*

Local Emerg. Mgmt. (2)*

DNR

DPS

Regional Response Team

Leaders

SIEC Members (3)
*1-small and 1-large county

Piedmont Regional Advisory Council

SLED

SCEMD

DHEC

Sheriffs (2)*

Police Chiefs (2) *

Fire Service (2)*

The Service (2)

Emerg. Medical Svcs.(2)*

Local Emerg. Mgmt. (2)*

DNR

DPS

Regional Response Team

Leaders

SIEC Members (3)

*1-small and 1-large county